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MEMORANDUM FOR: Assistant Director for Personnel

SUBJECT: Comments on Tab "B", "Discussion and Conclusions", Section 12, of Staff Study, "Morale of Military Personnel", from Assistant Director for Personnel to Deputy Director of Central Intelligence, dated 15 September 1954

1. In reviewing the subject Staff Study at the time my concurrence was requested, I noted that particular attention was drawn to two cases involving military personnel in Tab "B", Section 12, wherein the action taken was cited as being typical of the difficulties inherent in reimbursement of military personnel for certain expenses incurred as a result of their Agency service.

2. Inasmuch as it is the function of the Deputy Director (Administration) organization to render service to the Agency and its personnel, civilian and military, and not to impede such proper service, I would greatly appreciate the opportunity of studying a synopsis of these two cases.

3. I think that in every instance where an incorrect action may have been taken, we have the duty not only to apply remedial action but to see what lessons can be learned from the manner in which the case was handled, so that future trouble will not stem from the same source.

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